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21 June 1972

MEMORANDUM FOR: Mr. Tweedy, D/DCI/IC

SUBJECT: Involvement of the NSCIC Working Group  
in the NIE/SNIE Program

1. Attached is a rough draft of a proposal by which the NSCIC Working Group would become involved in commenting on proposed NIE quarterly schedules and in evaluating each NIE and SNIE on its publication. The proposal also provides for including representatives of non-USIB agencies in the preparation with USIB representatives of terms of reference and the draft NIEs and SNIEs.

2. Pending your approval of the concept, this has not been discussed with John Huizenga or Ed Proctor who may have serious reservations since it so directly involves their responsibilities.

3. Representatives of the NSCIC principals on the Working Group also may have reservations about picking up this kind of a work load, but the only way to find out is to put the matter up to them.

4. I am struggling to find ways and means of responding to the President's charge that the intelligence product be improved, and what I am discussing in the attached paper seems to me to represent an integral part of such a program since the NIEs and SNIEs are such an important part of the intelligence production effort.

5. In his memorandum of 16 February to the other NSCIC members, "NSCIC Working Group Proposed Studies," Dr. Kissinger recommended approval of the proposal to initiate the NSSM-69 and India-Pakistan crisis studies, but his final comments were as follows:

"Some lessons regarding the formulation and expression of needs may result. But these studies may not help us very much in better expressing our needs. Therefore, I urge the Working Group to continue its efforts to design a work program that will assist us in all our tasks."

The proposals in the attached paper respond to this request so far as NIEs and SNIEs are concerned.

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6. If you approve the concept I am proposing, we will go ahead with improving the questionnaire which is at Annex B of the paper. The present Annex B is  first cut at the problem.  prepared Annex A.



Chief, PRG/IC

Attachment  
as stated

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UNCLASSIFIED CONFIDENTIAL SECRET

# OFFICIAL ROUTING SLIP

TO	NAME AND ADDRESS	DATE	INITIALS
1	Mr. Tweedy		
2			
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ACTION	DIRECT REPLY	PREPARE REPLY
APPROVAL	DISPATCH	RECOMMENDATION
COMMENT	FILE	RETURN
CONCURRENCE	INFORMATION	SIGNATURE

## Remarks:

1-3:  
Good; I think PRG has done  
very well on this. Suggest the  
three of you come up for a  
chat on it. Let's do it on  
Thurs (22 June).

FOLD HERE TO RETURN TO SENDER

FROM: NAME, ADDRESS AND PHONE NO.	DATE
Chief/PRG/IC	6/21/72